



Teeswide Safeguarding Adults Board

Meeting Date: **Wednesday 10th December 2025**

Time: **9.30am – 12pm**

Venue: **Microsoft Teams**

Minutes

Attendees

Name	Job Role	Role	Representing
Jane Bell	Business Support Officer	Member	TSAB Business Unit
Lee Brown	Area Manager	Member	Cleveland Fire Brigade
Anne Coxon	Temporary Project Officer	Member	TSAB Business Unit
Helen Dent	Project Development Officer	Member	Healthwatch South Tees
Elaine Godwin	Business Support Officer	Member	TSAB Business Unit
Louise Grabham	Director of Adult Social Care	Member	Middlesbrough Council
Adrian Green	Independent Chair	Member	Teeswide Safeguarding Adults Board
Jonathan Hagan (Part)	Chief Inspector	Invited	Cleveland Police
Jill Harrison	Director of Adult and Community Based Services	Member	Hartlepool Borough Council
Neil Harrison	Head of Safeguarding & Specialist Services	Member	Hartlepool Borough Council
Rachelle Kipling	Head of Policy, Partnerships & Delivery	Member	Office of Police & Crime Commissioner
Alyson Longstaff	Advanced Customer Support Senior Leader	Member	Durham Tees Valley Department for Work and Pensions
Amy Mahoney	Business Manager	Member	TSAB Business Unit
Caroline McGlade	Chief Superintendent	Deputy	Cleveland Police
Jen Moore	Designated Nurse for Safeguarding Adults	Member	North East and North Cumbria Integrated Care Board
Carolyn Nice	Director of Adults and Health	Member	Stockton-on-Tees Borough Council
Cara Nimmo	Assistant Director for Adult Care Operations	Deputy	Redcar & Cleveland Borough Council
Kay Nicolson	CEO	Member	A Way Out
Ann Powell	Head of Stockton & Hartlepool PDU	Member	National Probation Service
Angela Storm	Data Analysis and Performance Monitoring Officer	Member	TSAB Business Unit
Chloe Swash	Business Support Officer	Member	TSAB Business Unit

Apologies

Name	Job Role	Role	Representing
Cllr Pauline Beall	Lead Member	Member	Stockton-on-Tees Borough Council
Sarah Bowman-Abouna	Director of Public Health	Member	Stockton-on-Tees Borough Council
Angela Connor	Assistant Director Adult Social Care/PSW	Deputy	Stockton-on-Tees Borough Council
Elsbeth Devanney	Group Director of Nursing & Quality	Member	TEWW
Natasha Douglas	Healthwatch Manager	Member	Healthwatch Stockton
Wayne Fox	Temporary Assistant Chief Constable	Member	Cleveland Police

John Lovatt	Assistant Director	Deputy	Hartlepool Borough Council
Peter Neal *	CEO	Member	Redcar and Cleveland Voluntary Development Agency
Lucy Owens **	Chief Executive	Member	Catalyst Stockton
Julian Penton **	Development Officer	Member	Hartlepool Community Trust
Vicky Playforth	Interim Director of Nursing	Member	North East and North Cumbria Integrated Care Board
John Rafferty	Compliance Business Partner - Safeguarding	Member	Thirteen Group
Patrick Rice	Corporate Director of Adults and Communities	Member	Redcar & Cleveland Borough Council
Stephen Thomas	Development Officer	Member	Healthwatch Hartlepool
Kellie Woodley	North East Director	Member	People First

Absent (Invited)			
Name	Job Role	Role	Representing
Cllr Gary Allen	Lead Member	Member	Hartlepool Borough Council
Lindsay Britton-Robertson	Assistant Director of Safeguarding	Member	University Hospitals Tees
Mark Davis *	Chief Executive	Member	Middlesbrough Voluntary Development Agency
Iain Richardson	Head of Safer Prisons & Equality	Member	HMP Holme House Prison
Cllr Lisa Robson	Lead Member	Member	Redcar and Cleveland Borough Council
Cllr Jan Ryles	Lead Member	Member	Middlesbrough Council
Linda Sergeant	Project Lead	Member	Healthwatch South Tees
Nicki Smith	Associate Director for Nursing (Safeguarding)	Member	Tees, Esk and Wear Valleys NHS Foundation Trust
Leanne Stockton	Business Manager	Member	Hartlepool & Stockton Safeguarding Children Partnership
Gary Watson	Business Manager	Member	South Tees Safeguarding Children Partnership

* Attends on behalf of MVDA & RCVA,

** Attendance will be shared between Catalyst and Hartlepool Community Trust

Referenced Organisations		
Name	Role	Representing
Ashleigh Parsons	Inspector	CQC (Middlesbrough, Stockton-on-Tees and Redcar & Cleveland) ***
Rachel Lucas		North East Ambulance Service

*** CQC Attend the Regional Safeguarding Adults Board Chairs Network Meetings.

Copies: Margaret Blakey, Tami Egonu, Caroline Galilee, Jayne Hardwick, Rebecca Nary, Abbie Smith, Executive Mailbox Cleveland Police, NENCICB Safeguarding.

Agenda Item 1	Introductions and Apologies	Presenter: Chair
Adrian Green (AG) welcomed members to the December meeting and apologies were noted. AG reminded members that the purpose of the Board is to support people with care and support needs from the risks of abuse and neglect and to be probing and curious whilst remaining constructive and respectful.		

Agenda Item 2	Minutes from the meeting held on 8th October 2025	Presenter: Chair
The actions from the last meeting were reviewed and updates provided:		

Raising appropriate Safeguarding Concerns is to be highlighted with the Tees Valley Infrastructure Partnership to help share the message about this – Lucy Owens

Lucy Owens was unable to attend the meeting, so no update was available.

Raising appropriate Concerns is to be highlighted with the Healthwatch Board to see how they can support sharing the message with care providers – Helen Dent

Helen Dent (HD) provided an update around some insight work that Healthwatch have done with DePaul Nightstop and Last Hope in Redcar. Key themes emerging from the work are around the housing crisis, gaps in emergency community hosting and a lack of hosts for Nightstop, which is forcing people to travel to other areas to seek assistance. The Mental Health crisis was also flagged due to the number of individuals arriving in crisis with no immediate support. County Durham do currently have a Healthsquad model that supports individuals just below the crisis point. Many individuals are not registered with GPs and struggle to access basic care, leading to the suggestion for more health checks in trusted community spaces rather than GP surgeries or hospital settings. From the discussions Healthwatch are keen to identify opportunities to bring services into trusted spaces and to have commissioner engagement with lived experience. One individual working in DePaul with lived experience has agreed to be part of a lived experience group going forward. HD queried what Healthwatch can do now to assist going forward.

Louise Grabham requested that HD provide the same presentation to the Rough Sleeping Working Group. Community Mapping formed part of discussion at the last meeting to understand what is being delivered across the community and where the gaps lie. The group have agreed to form a lived experience panel so there may be benefit in linking in with the work that Healthwatch are doing. An invitation will be forwarded to HD to attend the next meeting.

Kay Nicholson (KN) advised that there are a number of VCS organisations that are doing aspects of this already, such as the sexual health checks that My Sisters Place provide. A mapping exercise would be a good opportunity to better understand this and KN noted that Infrastructure organisations may be a useful starting point for this work. The Rough Sleeping questionnaire that has been published by the government picks up on some of these elements and will help to inform the work. A link was shared with members during the meeting.

Cara Nimmo has met with a number of VCS organisations in Redcar to understand what they can offer and to avoid duplication. In January, a Safe Haven is starting in Redcar around prevention of mental health crises. Initially this will be limited to referrals from Statutory Partners but it is hoped that this will be expanded as the service grows. The work is being funded by ICB and is being hosted by Teesside Mind. The service will be available from 4.30pm to 10pm 7 days a week. Cara Nimmo will link with Teesside Mind to see what information can be shared.

AG to liaise with the Business Unit regarding assurance in relation to the widening in the gap between a Safeguarding Concern and a Section 42 Enquiry – Adrian Green / Business Unit

This item has been added to the agendas for discussion at the Operational Leads and TSAB Development Sessions and AG has met with the Business Unit to discuss how this can be further explored across TSAB. AG added that this has been raised during recent Scrutiny Meetings so the Board need to assure themselves that they are happy with the decision-making models being used and that there are no hidden risks.

Sharing of information regarding offensive weapons to be added to the agenda for discussion at the Operational Leads Sub-Group – Business Unit

The item was discussed at the last Operational Leads Sub-Group to better understand how agencies make staff aware and how information is shared. Despite processes being in place, the group concluded that there was more work to do in this area.

The minutes were agreed as a true and accurate record.

Action Points	Action Owner	Deadline
1. Invitation to the Rough Sleeping Working Group to be	JB	30/01/2026

forwarded to Helen Dent		
2. Information on Redcar Safe Haven to be shared	Cara Nimmo	30/01/2026

Agenda Item 3	Missing From Home Update	Presenter: Jonathan Hagan
----------------------	---------------------------------	----------------------------------

Jonathan Hagan, Chief Inspector within the Prevention Command, attended the meeting to provide an update on Missing From Home.

The Missing Persons Unit was created in 2024. Prior to the unit being created there was significant demand arising from missing persons within Cleveland, which were primarily picked up and led by response teams from start to finish. Within this process gaps were identified around prevention, problem solving and identifying and managing risk. The Missing Persons Unit which was set up and piloted in Stockton comprises of 2 teams – The persons investigation unit which consists of a Sergeant and 8 officers who would actively investigate to locate missing people. The other part of the unit is the Prevention Team of a Sergeant and 4 staff who are identifying trends, problem solving, creating trigger plans and working with partner agencies to reduce missing episodes and to find long term solutions and identify risks.

Key outcomes for the Unit were to reduce missing episodes, reduce the length of time someone was missing, proactively utilise Child Abduction Warning Notices and work with partner organisations to better understand this legislation, to develop and embed a problem solving culture around missing and to better understand risks.

A robust structure around governance has been put in place, which includes an audit process to identify risks and themes. Learning from this is disseminated around the force to aid improvement. Work is being done to look at repeat missing cases to identify the reasons for these and to look at themes for first time missing persons. The workforce is encouraged to be professionally curious to understand the reason why an individual has gone missing and to identify triggers. The focus is on problem solving and prevention and Cleveland Police are working with partners to seek some longer term solutions.

Since the implementation of the Unit there has been a decrease in the number of cases and also the length of time it takes to locate a missing person. Frontline staff have been surveyed and have been supportive of the process. Positive feedback has also been received from colleagues in wider organisations and members of the public.

Caroline McGlade (CM) highlighted that the percentage of missing adults across the area does show an increase, but the percentage figure is affected by the significant reduction in the number of missing children. The actual number for adults has reduced, although CM acknowledged that there is still work to do to understand first time missing adults and around the increase in high risk missing adults.

The force has introduced the Forcer Protocol. This is a national initiative aimed at assisting the police to locate ex-service persons who may be missing and works in a similar way to the Herbert Protocol.

AG enquired if analysis could be shared in relation to missing adults and their identified care and support needs or health needs. The results can then be shared with partners to see where they may be able to support going forward.

Action Points	Action Owner	Deadline
1. Analysis of identified care and support needs relating to missing persons to be shared with the Business Unit	JH / CM	30/01/2026

Agenda Item 4	Stockton-on-Tees Borough Council – CQC Inspection Report	Presenter: Carolyn Nice
----------------------	---	--------------------------------

Carolyn Nice (CN) provided members with a summary of the outcome of Stockton-on-Tees Borough Council's (SBC) CQC inspection.

SBC received an overall rating of Good. A number of areas within safeguarding were highlighted for focus:

Conversion rates – Greg Purta is conducting a piece of work alongside TSAB to do a deep dive to look at decision making, inappropriate referrals and the front door process. There needs to be a better understanding of thresholds and contact options for partners if they have concerns that do not meet the criteria for safeguarding. Once this work is complete an update will be provided to Board.

Transitions – This had already been acknowledged as an area of challenge and SBC were open with inspectors regarding this. A new Transitions Team was formed in October and is currently in the process of networking and engaging with partners so that they can work effectively with Children and Adults. The team comprises of 3 members who have both Childrens and Adults experience. They will work on transition assessments and will engage with individuals from the age of 14, working alongside Children’s staff to support them through the transition process.

CN thanked everyone that had helped to support SBC’s inspection process.

AG noted that the inspections that took place across Tees were early in the process, and that more recent inspections have taken a very different format. As a result, it is hard to form a baseline for comparison as not all LA’s have had the same experience. All four of the Tees LAs have now received their reports and updates on actions will be provided to Board throughout the year.

Action Points	Action Owner	Deadline
1. Update on work around conversion rates to be provided.	GP/CN	11/03/2026

Agenda Item 5	Probation – Update on Operational Changes	Presenter: Ann Powell
----------------------	--	------------------------------

This section of the minutes has been removed due to its confidential nature.

Action Points	Action Owner	Deadline
1. Update on Probation to be provided in the Spring / Summer 2026	AP	10/06/2026

Agenda Item 6	HRAP Update	Presenter: Neil Harrison
----------------------	--------------------	---------------------------------

A copy of the High Risk Adults Panel (HRAP) Report for Q2 covering the period from 1st July to 31st October 2025 was circulated with the agenda. Neil Harrison provided a summary of the key points.

The number of cases in HRAP remain high, particularly in Hartlepool and Middlesbrough. The key themes across Tees are Housing and Homelessness and Substance misuse, which appeared in the top five for all four of the LAs. The third most common theme was Self-neglect and physical risk, highlighted by three LAs and often linked to deteriorating health and engagement difficulties. Mental health concerns and domestic abuse were also significant, appearing in two LA lists, indicating an increasing overlap between housing instability, trauma, and safeguarding risks. This pattern underscores the need for integrated, trauma-informed approaches and cross-agency collaboration to address these interconnected vulnerabilities.

Areas of good practice were identified around HRAP with partners demonstrating strong commitment to trauma-informed and person-centred approaches. LAs focused on reducing barriers to engagement by tailoring appointment times, venues, and travel arrangements, and by creating psychologically safe environments. Practical challenges such as transport, digital access, and language were actively addressed, alongside workforce development initiatives, including restorative justice training. Multi-agency collaboration was evident in complex cases, while multidisciplinary teams worked to balance physical health needs with mental wellbeing, highlighting a proactive, integrated approach to safeguarding.

Challenges were noted around the lack of suitable accommodation, especially for individuals with complex needs and out of area LAs relocating vulnerable families into unsuitable areas. Engagement difficulties, with some services withdrawing due to non-engagement, heightening risk for those with trauma histories. Middlesbrough highlighted gaps in the MARAC/HRAP interface and victim support, while Redcar reported challenges in multi-agency working when individuals are temporarily housed outside the borough.

A number of case studies demonstrating successful outcomes were included within the report.

AG requested that the next HRAP update to Board includes details of why the case was referred to HRAP, what had been done prior to this point, and why had this failed.

Cara Nimmo noted that the figures for Redcar were significantly lower and queried if all LAs were adopting the same approach in relation to HRAP.

Angela Storm (AS) provided an update on the data in relation to HRAP. This has been discussed by the Performance, Audit and Quality Sub-Group (PAQ) as the figure for Middlesbrough has doubled during the Q2 period. A multi-agency audit is scheduled to take place in January 2026, which will consider 2 randomly selected cases from each LA, to seek assurance that the process is being applied consistently. It was noted that a high number of referrals within Hartlepool and Middlesbrough were made by social workers. It is hoped that the audits will also help to identify why these cases resulted in referrals to HRAP and what had failed to work prior to this. AS noted that the figures for Redcar are low as HRAP referrals that are declined are not included within their figures.

CN noted that the themes are very similar across all of the LA areas and queried what is being done by partnerships outside of the process to try and resolve the issues before they reach this point.

Jen Moore (JM) advised that the organisational changes taking place within the ICB will have a significant impact on staffing, which may mean that attendance at HRAP is no longer possible, and that an alternative approach may be needed. Members queried if attendance from ICB as the commissioning body was needed, and that this should come from the front-line Primary Care involved in the case. It was highlighted that Primary Care have the same level of legal responsibility as the other organisations involved, and that non-attendance can have a serious impact on intervention. AG highlighted that HRAP is a TSAB process that partners have committed to, so all need to support. JM will look at ways to ensure that Primary Care is represented appropriately.

Action Points	Action Owner	Deadline
1. Ensure that Primary Care is appropriately represented at HRAP	JM	Ongoing
2. Next HRAP summary to include details of why the case was referred and what had been done prior to this	BU	11/03/2026

Agenda Item 7	TSAB Data Dashboard – Q2, 2025/26 Update	Presenter: Angela Storm
----------------------	---	--------------------------------

The link to access the data dashboard was shared with the agenda. AS highlighted the key points:

Performance Indicators – The layout of this section has been amended to include the figures for the previous quarter to allow for comparison. PI1 around Repeat Section 42 Enquiries is currently not being achieved in three of the LA areas. This has been discussed at the PAQ and Operational Leads Sub-Groups, and best practice from SBC who are achieving this PI has been shared. Hartlepool Borough Council do have an ongoing issue with one care provider and out of area placements, which is impacting on their figure. Middlesbrough Council and Redcar & Cleveland Borough Council (RCBC) have been tasked to look at this PI in more detail to check recording mechanisms. PI2 is just short of being achieved and AS reminded members that this target was increased to 95%. From the Multi-Agency Audits, it is evident that people are being asked about their desired outcomes from the Safeguarding process, therefore the issue may be as a result of the recording of this. Good progress has been made on the other PIs, with the majority of individuals satisfied with their outcomes, which indicates that the question is being asked. A significant amount of work has been done in relation to the ‘Risk Remains’ category, and this figure is now a more accurate reflection.

AG highlighted the need to resolve any issues to ensure that PIs are met, as failure to achieve these could be noted at future scrutiny meetings.

Concerns – The figure has increased slightly from the previous year, although the growth rate is slowing. Physical, Neglect & Acts of Omission and Self-Neglect were the top 3 categories of abuse. The

main locations of risk were Own Home, followed by Care Homes (Residential & Nursing). The majority of Concerns were received from Care Homes, and whilst the 'Other' category still features, the figure is now significantly lower due to the work that has been done around this.

Section 42 Enquiries – The conversion rate is continuing to decrease and is now at 22%. Work needs to be done to ensure that only legitimate Concerns are being submitted, and this area will be further discussed at the Operational Leads and TSAB Development sessions taking place in February. The main categories of abuse that progressed to a Section 42 Enquiry were Neglect & Acts of Omission, Self-Neglect and Financial/Material. The numbers relating to Physical Abuse are lower at this point. When the category is broken down to look at the sub-categories, it is noted that a high number of resident-on-resident Concerns are not progressing to an Enquiry. Own home remains the main location of risk and Known to the Individual was the main source of risk during the quarter.

In response to a query, AS confirmed that figures for Sexual Abuse are recorded under a sub-category, but it does not feature within the top 5 on the data dashboard.

AG confirmed that the increasing gap between a Safeguarding Concern and a Section 42 Enquiry will be explored further, as this will be a key item in the upcoming development sessions. AG thanked members for the initial discussions today, noting that it was a good starting point and valid items to include in these upcoming sessions.

Agenda Item 8	Sub-Group and Task & Finish Group Update	
----------------------	---	--

Operational Leads – Amy Mahoney
 The group last met on 20th November. The meeting had a full agenda, covering many of the items discussed during today's meeting.
 RCBC presented their Multi Agency Audit Report which led to a themed data discussion. The Regional ADASS safeguarding leads group is currently undertaking a piece of work to look at the high number of Concerns received from Police in Northumbria. Guidance was circulated as part of this and has been shared with Cleveland Police.
 Resident on Resident resources are being reviewed which prompted discussion in relation to the data and how low-level concerns can be shared and recorded.
 As an action from the last Board meeting good practice around repeat S42 Enquiries was shared. It was noted that cases are becoming more complex and often require extended periods of monitoring. A deeper analysis will be conducted via the PAQ Sub-Group.
 Information sharing on weapon related risks and the systems that LAs and colleagues have in place was discussed.
 Staff forum feedback and links to the North East Sex Worker forum were discussed.
 Learning from the NB Case was discussed. This included actions around internal case handovers which was identified as a unique learning point.
 Responding to and Addressing Serious Concerns reports and associated learning were shared.

The Medication Guidance for Commissioners has been updated to strengthen the position around training and medication practice issues. A copy was circulated to members with the agenda and changes were highlighted. The document was approved by members.

A copy of the RCBC Multi Agency Audit Report was circulated with the agenda. Cara Nimmo summarised the key points from the report. The audit found that the quality of the initial referrals was poor and contained conflicting information. Work has been done to provide feedback to the organisations involved. The group agreed with the decision that both cases didn't need to progress to a S42 Enquiry but found that in both instances the amount of work done to reach this decision did mirror the work that would be undertaken at the S42 Enquiry stage. There was some conflicting information regarding the voice of the adult; with the adult deemed to have capacity but then the referrer acting in their best interest at the MSP stage. Areas of good practice were identified around professional curiosity which was well evidenced. Recommendations were made in relation to the amount of work that took place prior to the decision not to progress and that systems do not support this appropriately. Consideration should also be given to language used in recording to avoid ambiguity, the length of time

taken for the decision to be made for one of the cases without any rationale to explain this and use of the Decision Support Guidance not being evidenced.

Performance, Audit & Quality – Jen Moore

The group met on 1st December.

Jen Moore and AS have met with each of the LAs to look at their systems, which has been helpful in putting the data into context.

Discussion took place around complex cases, and in the absence of the SAC return, it was anticipated that the increase in referrals would be a national trend.

The frequency of the QAF was discussed and a further meeting is taking place in January.

Submissions from the Police and NEAS were reviewed and it was acknowledged that there is more work to do on the quality of Concerns received. Caroline McGlade offered any assistance needed with this piece of work.

Rough Sleeping Working Group – Louise Grabham

The working group met on 9th December.

The LAs provided updates on their structures and arrangements around rough sleeping and updates will be provided by wider partners at the next meeting.

A discussion took place around the data dashboard leading to some key lines of enquiry including a community mapping exercise to identify support across Tees and any gaps.

Prison release and lack of support in this area was flagged as a key risk so this has been added as an agenda item for the next meeting to look at the Probation process.

The group agreed to establish a lived experience group to hear the voice of individuals.

A key risk was identified around finance and the Local Government Settlement. Some LAs may have to focus on their statutory duty of wider support which may impact on the allocation for rough sleeping.

The next meeting will focus on the progress around the Target Priority Groups, and any key barriers linked to this.

AG noted that the group are making good progress.

Safeguarding Adults Review – Jill Harrison

The group have met twice and have considered 2 new notifications. In both cases the criteria for a SAR were not met. In one of the cases a number of other reviews are underway so it was agreed that once these are completed a desk top review of the findings will be done to capture any multi-agency learning for Tees.

An update was provided on a Middlesbrough case which did not meet the criteria for a SAR, however single agency learning was discussed.

Action Plans for the Out of Areas SARs conducted by Sunderland have been received and will be reviewed in January 2026.

A thematic SAR analysis report commissioned by Gateshead SAB following serious concerns about care standards at a residential home was considered. The learning and recommendations were reviewed from a Tees perspective to identify relevant learning.

A further case was considered at the December meeting and a recommendation has been made to the Independent Chair.

It was noted that there have been a number of referrals linked to the Drug and Alcohol Related Death Review process, so work needs to be done to ensure good links with the panel to avoid duplication.

The Evie SAR Action Plan has been developed and was shared with the agenda for approval. Members approved the action plan.

Linked to a previous SAR (SF), TSAB hosted an online 'Mental Capacity Learning Workshop' facilitated by Neil Allen of LPS Law. The workshop was specifically designed for Senior managers, Operational managers, Principal Social Workers, and Legal teams across the partnership. The workshop covered an in-depth exploration of key complex areas relevant to safeguarding practice and legal frameworks, including: The Mental Capacity Act, Executive Functioning, the role of the Court of Protection and insights from local and national SARs including the SF case. A comprehensive resource pack was shared during and after the session to allow all delegates to cascade the learning within their own organisations and feedback both locally and nationally has been extremely positive.

AG added that this was a different approach to taking forward a recommendation from a SAR and appears to have been successful and good value for money. AG extended thanks to those involved in organising the event.

Agenda Item 9	TSAB Development Day – 11th February 2026	Presenter: Chair
----------------------	--	-------------------------

AG reminded members that the TSAB Development Session is taking place on Wednesday 11th February and encouraged member attendance where possible. The Operational Leads Session will take place the week before and will feed into the TSAB session.

Agenda Item 10	Any Other Business	Presenter: Chair
-----------------------	---------------------------	-------------------------

No further items were raised for discussion.

AG thanked members for their support this year and wished everyone a Happy Christmas.

Next Meeting Date: **TSAB Development Session
Wednesday 11th February 2026**
Time: **9.30am – 1pm**
Venue: **River Tees Watersports Centre**

Minutes approved by Independent Chair:



Date: 12th Jan 2025

Appendix 1 - Attendance Matrix

The table below reflects named members of the TSAB, although deputies have been shaded.

Company	09/04/2025	11/06/2025	10/09/2025	08/10/2025	10/12/2025	11/02/2026	11/03/2026	5
A Way Out	1	1	0	0	1	0	0	60%
Catalyst Stockton / Hartlepool Community Trust	1	1	0	1	0	0	0	60%
ICB	2	2	1	2	1	0	0	100%
Cleveland Fire Brigade	1	1	1	1	1	0	0	100%
Cleveland Police	1	1	2	1	1	0	0	100%
DWP	0	1	1	0	1	0	0	60%
Hartlepool and Stockton Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
Hartlepool Borough Council	2	2	2	2	2	0	0	100%
HBC Lead Member	0	0	0	0	0	0	0	0%
Healthwatch Hartlepool	0	0	1	1	0	0	0	40%
Healthwatch South Tees	0	0	1	1	1	0	0	60%
Healthwatch Stockton	0	0	0	0	0	0	0	0%
HMP Holme House Prison	0	1	0	1	0	0	0	40%
Middlesbrough Borough Council	1	1	1	1	1	0	0	100%
MBC Lead Member	0	0	0	0	0	0	0	0%
Middlesbrough VDA / Redcar & Cleveland VDA	0	0	0	0	0	0	0	0%
National Probation Service Cleveland	1	0	0	0	1	0	0	40%
People First	0	1	0	1	0	0	0	40%
Public Health	0	1	1	0	0	0	0	40%
of Police & Crime Commissioner *	1	1	1	1	1	0	0	100%
Redcar & Cleveland Borough Council	1	1	1	1	1	0	0	100%
RCBC Lead Member	0	0	0	0	0	0	0	0%
Stockton on Tees Borough Council	2	1	2	1	1	0	0	100%
SBC Lead Member	1	1	1	1	0	0	0	80%
South Tees Safeguarding Children Partnership	0	0	0	0	0	0	0	0%
Teesside University	0	0	1	0	0	0	0	20%
Tees Esk & Wear Valleys NHS Foundation Trust	1	1	1	1	0	0	0	80%
Thirteen Housing	1	1	1	0	0	0	0	60%
TSAB Independent Chair	1	1	1	1	1	0	0	100%
TSAB Business Unit	5	6	6	6	6	0	0	100%
University Hospitals Tees	0	1	1	0	0	0	0	40%

* (committed to 2 meetings per year)